

PT Cisarua Mountain Dairy Tbk

6M 2026 Results Presentation

August 2026



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Our Presenters Today



Farell Sutantio

*President Director
Group Chief Executive Officer*



Axel Sutantio

*Director
Consumer Foods
Chief Executive Officer*



Bharat Joshi

*Director
Chief Financial Officer
& Investor Relations*

Agenda



1	Financial Results	5
2	Operational Performance	24
3	Key Takeaways	30

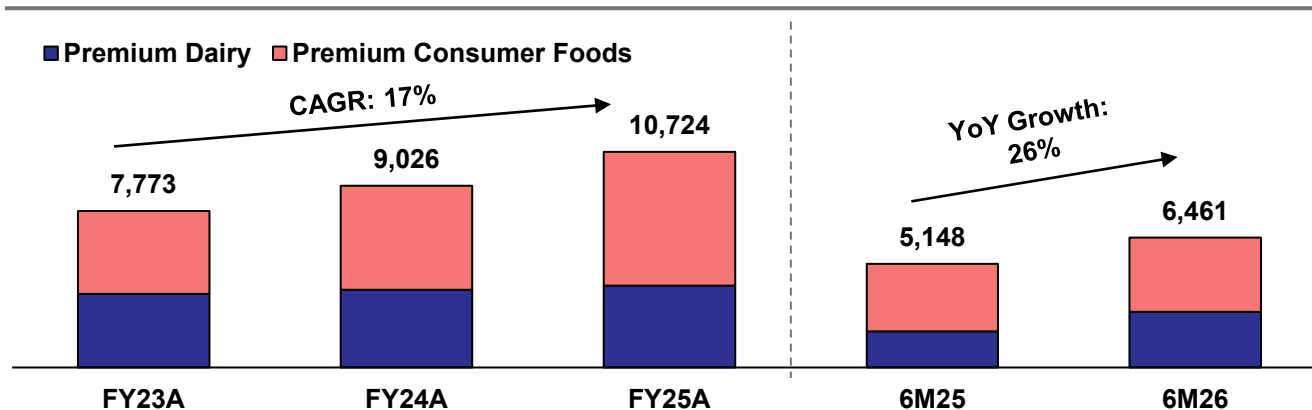
1 | Financial Results



Net sales



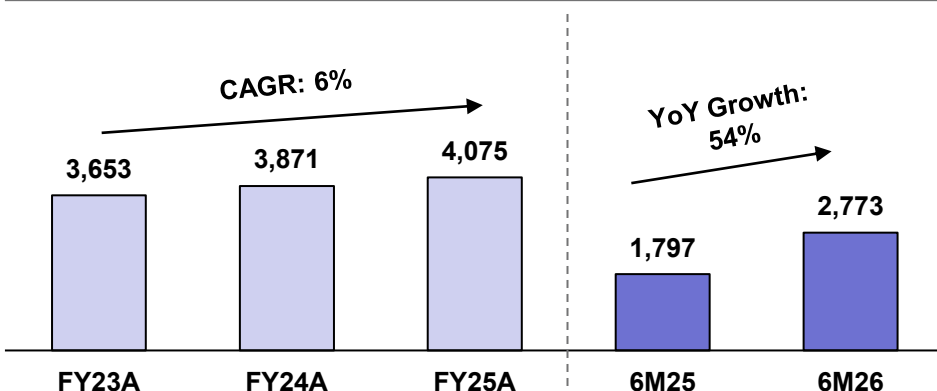
Total Net Sales (Rp bn)



Commentary

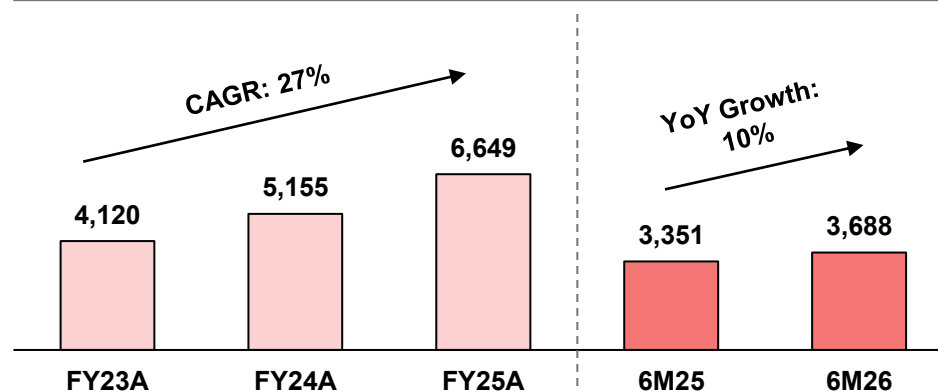
- Total Net Sales continued to expand YoY, underpinned by strong volume-led growth in Dairy and Consumer Foods, supported by **healthy SSSG, increased channel productivity, and product innovation**

Premium Dairy Net Sales (Rp bn)



- Robust dairy category growth was driven by a **recovery in consumer demand**
- Sustained strength across distribution channels** supported four consecutive quarters of double-digit dairy growth

Premium Consumer Foods Net Sales (Rp bn)



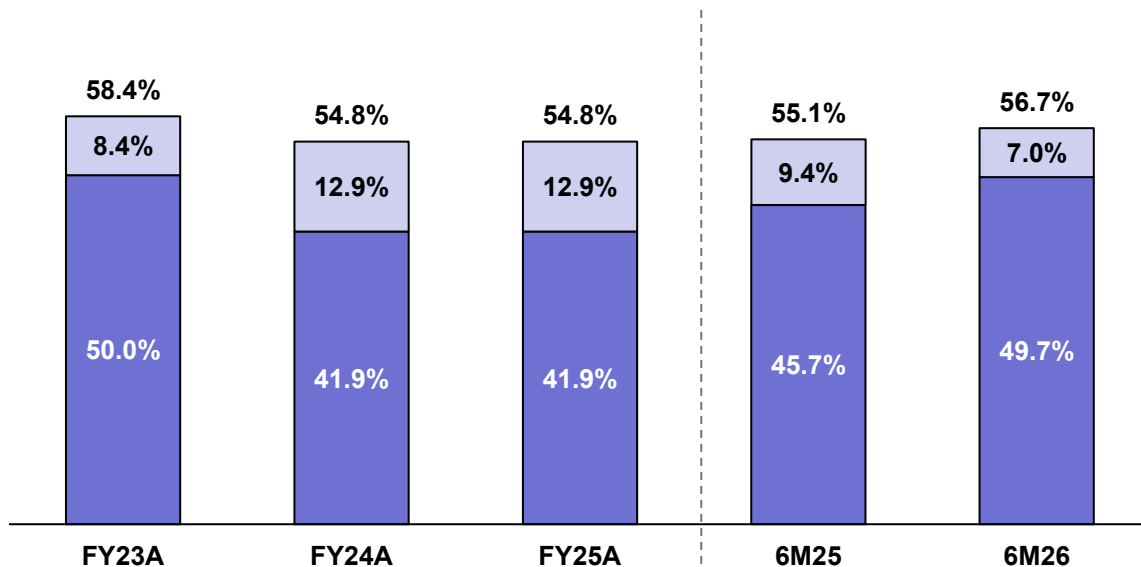
- Consumer foods continued to **deliver healthy growth**, albeit showing levels of normalization.
- Healthy sales across categories and channels**, supported by brand-building efforts and rising awareness across the categories

Gross profit



Cost of Sales % Net Sales (Rp bn)

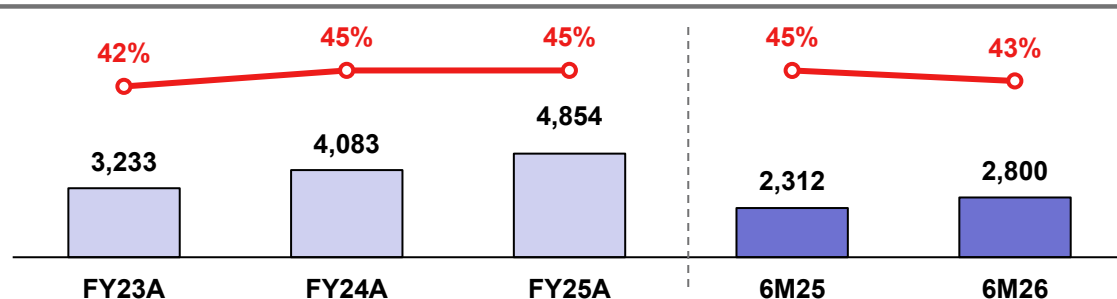
■ Raw Materials & Packaging □ Others



Commentary

- **Input cost pressures, led by increases** in whole milk powder, poultry, beef, and packaging, resulted in higher COGS, **partly mitigated by operating leverage** on fixed overheads

Gross Profit & Margin (Rp bn)



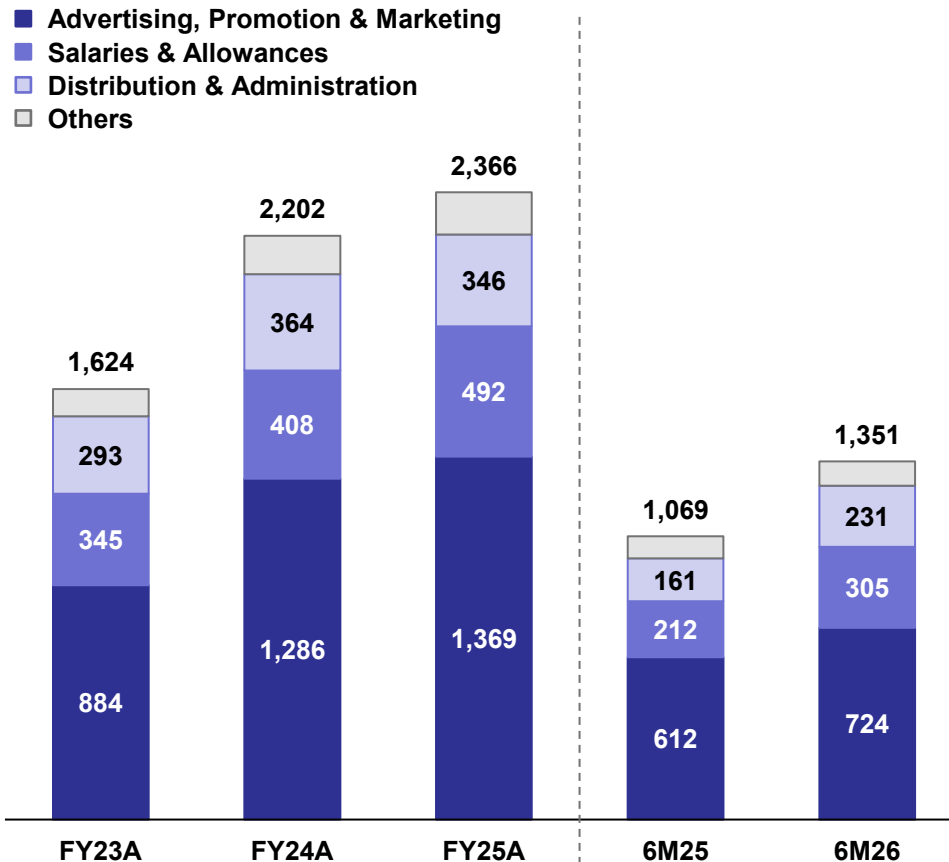
Commentary

- **GPM declined in the quarter** due to higher input costs, partially offset by improved operating leverage; recent IDR weakness further weighed on margins
- Despite margin pressures, **absolute gross profit grew 21%**, driven by higher sales, demonstrating resilience against rising input costs.

Selling & marketing expenses

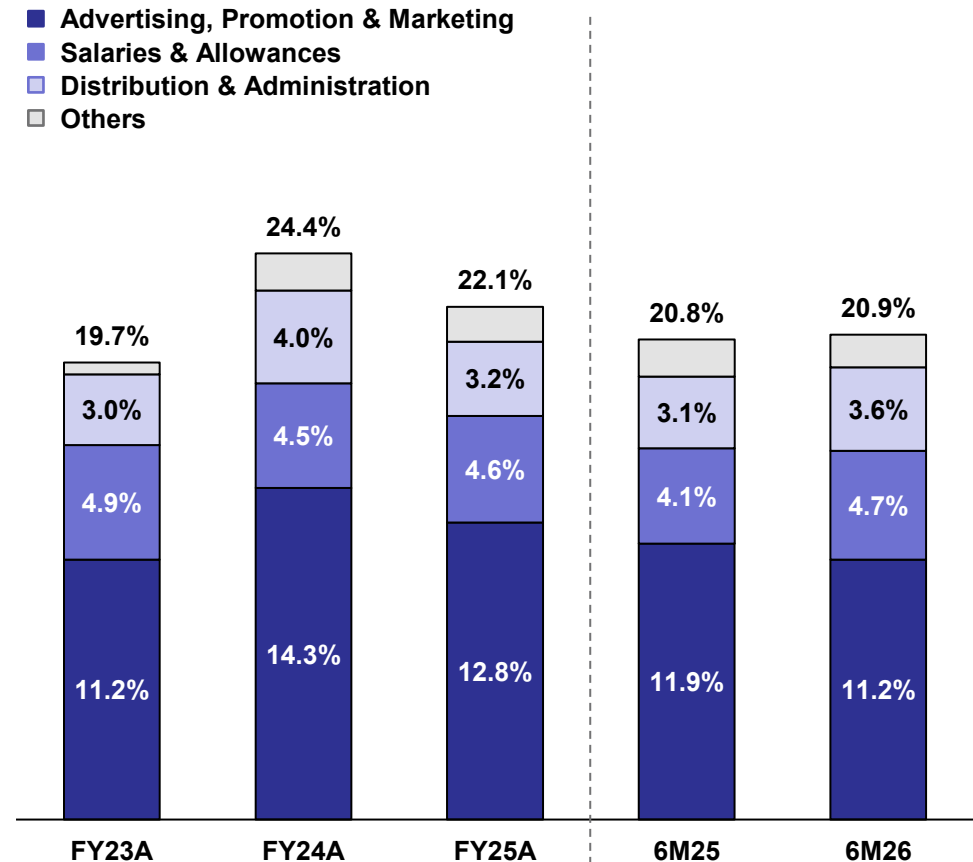


Selling & Marketing Expenses (Rp bn)



- **Increased Advertising, Promotion & Marketing in 1H26** capitalizing on the newly launched products in both dairy and consumer foods

Selling & Marketing Expenses % Net Sales (Rp bn)



- Compared to previous year, lowered S&M Expenses as a % of Net Sales, as **marketing efforts returned to a more normalize level**

Strategic Digital Engagement Across Key Social Media Platforms



5,301 Bn+
Impressions

69 Mn+ Engagement

As of 30 June 2026



Enhancing Consumer Engagement Through Experiential Activations and Public Events



1 Bn+ Impressions

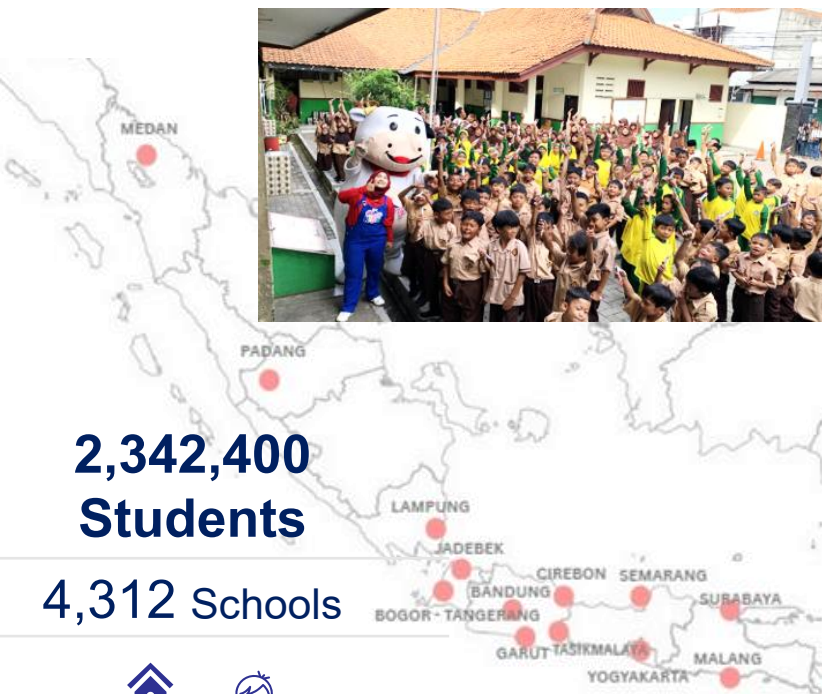
50 K ++ Visitors

1,1 K ++ Community Members

As of 30 June 2026



School Outreach through "Cimory Goes to School"



As of 30 June 2026



Enhancing Brand Relevance Through Family-Centric Partnerships and Marketing



“Rasa yang Kunanti”
by : Ameena

Cimory FOR KIDZ

Ameena Rasa yang Kunanti Music Lyric Video

anti ft. Ameena (Brand Ambassadors Cimory Yogurt) - Music ...

Now Available on:

Spotify Apple MUSIC YouTube Music TikTok

Cimory Yogurt Pororo
Rahasia Gembira di Sekolah!

Bisa disimpan di suhu ruang, bekal praktis untuk anak

Sumber kalsium & serat

Mood booster

#PerutCare

Cukup Masuk Freezer, Langsung Jadi Es Krim Seger

Cimory beku, jadi es krim versi sehat kesukaan Si Kecil

#PerutCare

Good Talk with Minci

Bolehkah Si Kecil Ngecil?

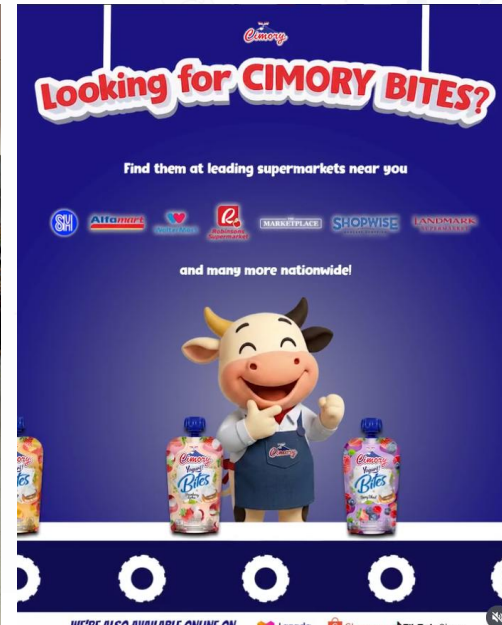
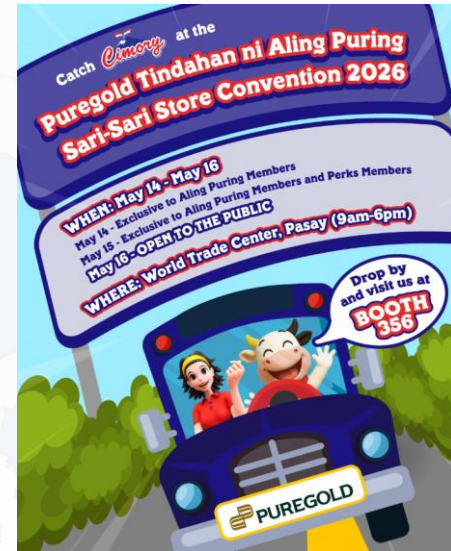
#PerutCare

Mendisiplinkan Si Kecil
Gak Harus Pakai Emosi loh, Momz

! ?

Mango Sticky Rice

Tailored Marketing Strategies for Priority Export Markets



ASEAN Focus

Available to MT outlets

In-store and school sampling

Consumer-centric Digital Marketing

Greek Yogurt Hacks: Expanding Consumption Occasions with Simple Yet Delicious Meal Ideas



YUK COBA *Varian Hacks* CIMORY GREEK YOGURT!



Hacks 1 *Frozen* ★ YOGURT BITES ★

Bahan:

- * Greek yogurt
- * Strawberry
- * Coklat



Cara membuat:

1. Campur greek yogurt dengan potongan buah.
2. Tuang ke tray/cetakan kecil.
3. Freeze 2-3 jam sampai set.
4. Celupkan ke dalam coklat leleh.
5. Freeze 1-2 jam.
6. Ready to eat.



Hacks 2 *CHEESECAKE* ★ Ubi Cilembu ★

Bahan:

- * Ubi cilembu
- * Greek yogurt



Cara membuat:

1. Haluskan ubi cilembu yang sudah matang.
2. Campur dengan greek yogurt di cup/container.
3. Chill di kulkas sampai set.
4. Ready to eat.



Hacks 3 *Chia* PUDDING ★

Bahan:

- * Chia seeds (1:4, 1 sdm chia seeds, 4 sdm susu)
- * Susu UHT (4:1)
- * 1 sdm madu
- * 2 sdm greek yogurt
- * Buah potong



Cara membuat:

1. Campur chia seeds, susu, madu, dan greek yogurt.
2. Aduk sampai rata lalu diamkan 10 menit.
3. Aduk lagi supaya tidak menggumpal.
4. Simpan di kulkas semalaman atau minimal 3 jam.
5. Tambahkan topping buah sebelum disajikan.



Baked Yogurt CAKE HACKS

feat. CIMORY
GREEK YOGURT

Cimory Yogurt Café: Strengthens Brand Awareness and Consumer Engagement through Affordable Premium Frozen Yogurt Offerings



NOW OPEN

Get Exclusive Opening Price!

#FeelsGoodFeelsRight

20-22 JUNE 2026
13.00 - 16.00

28.000
18k

From Indonesia's No.1 Yogurt!

Follow us and treat yourself to this limited-time offer!

@cimory.yogurtcafe

VISIT US!
BLOK M Hub

FIND US HERE

Cimory | Yogurt Café

You deserve a treat.
Get a froyo that
#FeelsGoodFeelsRight

Choose Your

EVERY DAY MOOD...

Cimory | Yogurt Café

Si Sweet & Soft

Pilih Rasa Strawberry

- Orangnya Gampang Excited
- Suka hal-hal Cute
- Paling gampang bilang "Gemes Banget"

Cimory | Yogurt Café

Si Fresh Main Character

Pilih Rasa Peach

- Vibes-nya clean girl
- Calm, aesthetic, tapi tetap fun
- Suka pilihan yang fresh, light, dan nggak terlalu heboh

Cimory | Yogurt Café

Si Comfort Seeker

Pilih Rasa Biscotto Choco Sauce

- Biasanya suka yang smooth, rich, dan bikin jadi happy
- Cocok untuk penikmat olasan premium
- Yekatur yang gak boring

Cimory | Yogurt Café

Si Nggak Bisa Pilih

Pakai Semua Topping

- Anaknya FOMO
- Semua mau dicoba
- Takut salah pilih, akhirnya ambil semuanya

Cimory | Yogurt Café

Five Flavors. Five Reasons to Smile.

Cimory Yogurt Café: Bringing the Brand Closer to the Consumer



Ada yang baru di BLOK M guys CIMORY...
Instagram



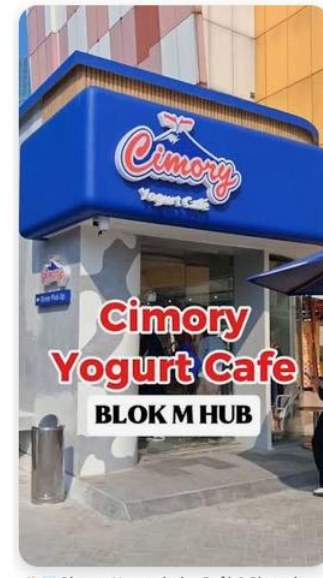
Cimory akhirnya buka Yogurt Cafe di Blok ...
Instagram



Newly open di Blok M, Cimory Yogurt Café!...
TikTok



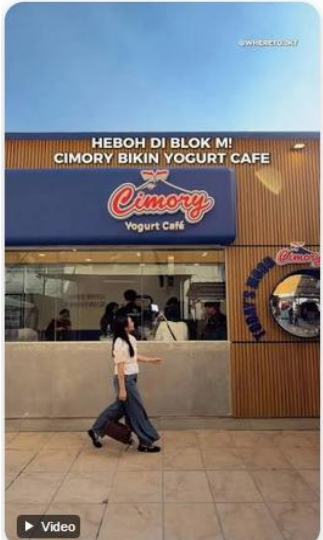
Ada yang baru di BLOK M guys CIMORY...
Instagram



Cimory Yogurt buka Café ? Siap-siap...
Instagram



Cimory akhirnya buka Yogurt Cafe di Blok ...
Instagram



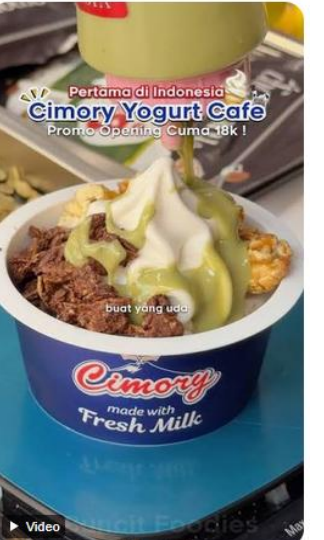
CIMORY BIKIN CAFE DI BLOK M! Baru...
Instagram



Ada yang baru di BLOK M guys CIMORY...
Instagram



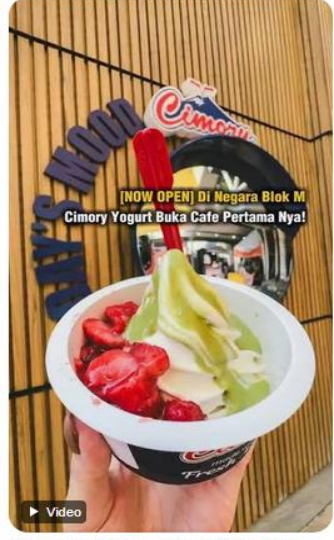
Ada yang baru di BLOK M guys CIMORY...
Instagram



PROMO OPENING FROZEN YOGURT...
Instagram



Blok M gabisa diem, akhirnya Cimory Yogu...
TikTok



[NOW OPEN] Cimory Yogurt Cafe di Negar...
Instagram

Driving Growth Through Continuous Product Innovation



KANZLER
SOSIS & BAKSO SINGLE

MAKAN ENAK
GAK PERLU
RIBET!

PRAKTIS SATUAN, LEZAT TIADA LAWAN!
TEMAN MAKAN KAPAN SAJA, DI MANA SAJA!

SATUAN
PAS BUAT
SEMUA
KEGIATAN!

SUDAH MATANG
TINGGAL MAKAN
Praktis & siap
dikonsumsi kapan saja!

TINGGI PROTEIN
Bantu perkuat
kebutuhan protein
harianmu!

SIMPAN DI SUHU
BEKU
Lebih awet,
kualitas terjaga!

RASA LEZAT
FAVORIT SEMUA
Dari anak-anak
sampai dewasa!

#ENAKNYASATUAN

Nugget Croissant

Shaksuka Nugget

Nugget Waffle

Duches Potato

KANZLER
Nyaos

SEMUA MASAKAN
JADI MAKIN ENAK

NEW

GOCHU JANG
고추장

Driving Growth Through Continuous Product Innovation



Melted cheese kanzler sausage #ngeshortsbareng



SOSIS KEJU LUMER! KANZLER 2X KEJUUUUU!



Kanzler melted cheese sausage #foodie #kanzler ...



Menemukan Sosis Kanzler Singles Rasa Keju ...



Trying the cheesiest Kanzler sausage ever ...



Enak bgtt nyaos gochujang dari kanzler!!!



Sensasi pedas manis Nyao's Gochujang Kanzler di PRJ ...



Spicy food lovers must try this menu! 🍋🍋 Only usin...



Kanzler gochujang sauce is amazing



I FINALLY GOT THAT VIRAL KANZLER GOCHUJANG ...

Mamayo Mentaiku: Creating New Consumption Occasions



- Transforming a condiment into a versatile meal solution that consumers can enjoy across different cuisines

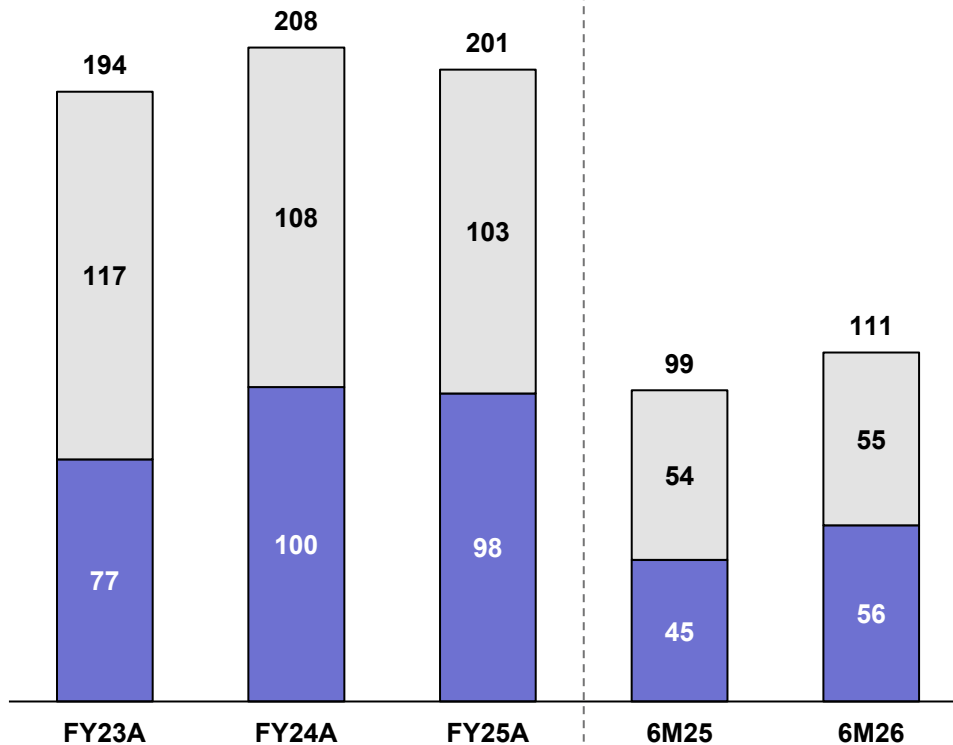


General & administrative expenses



General & Administrative Expenses (Rp bn)

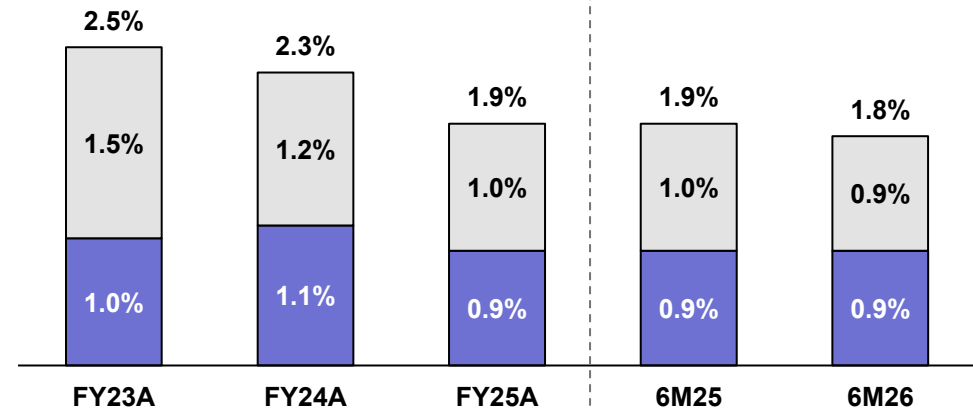
- Salaries & Allowances
- Others



- **Measured growth in G&A expenses** as the company balances ongoing investment with disciplined cost management.

General & Administrative Expenses % Net Sales (Rp bn)

- Salaries & Allowances
- Others

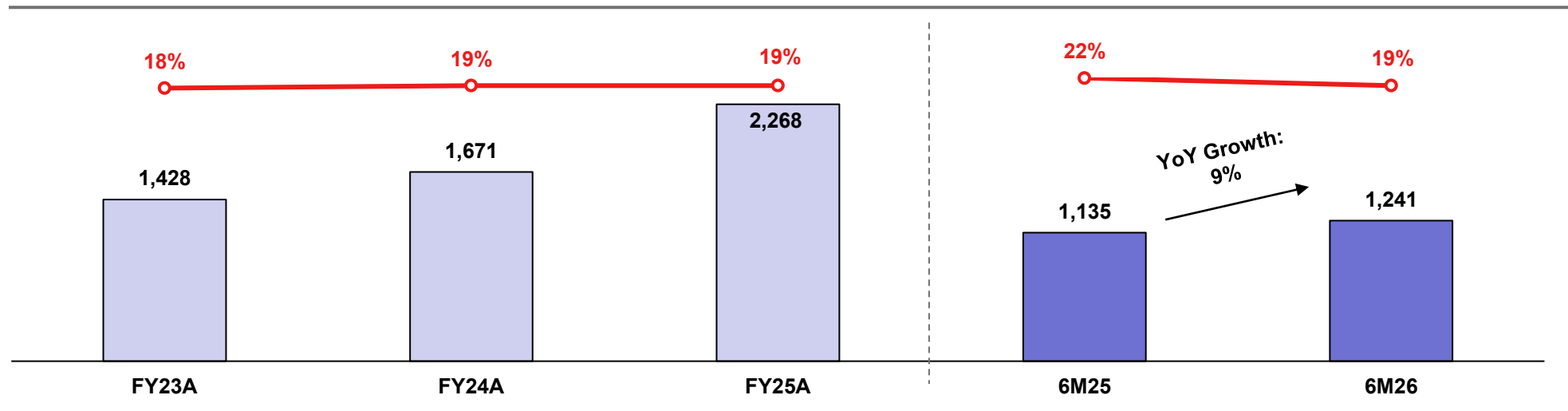


- That said, we **remain active in recruiting and investing** in talent to drive future growth

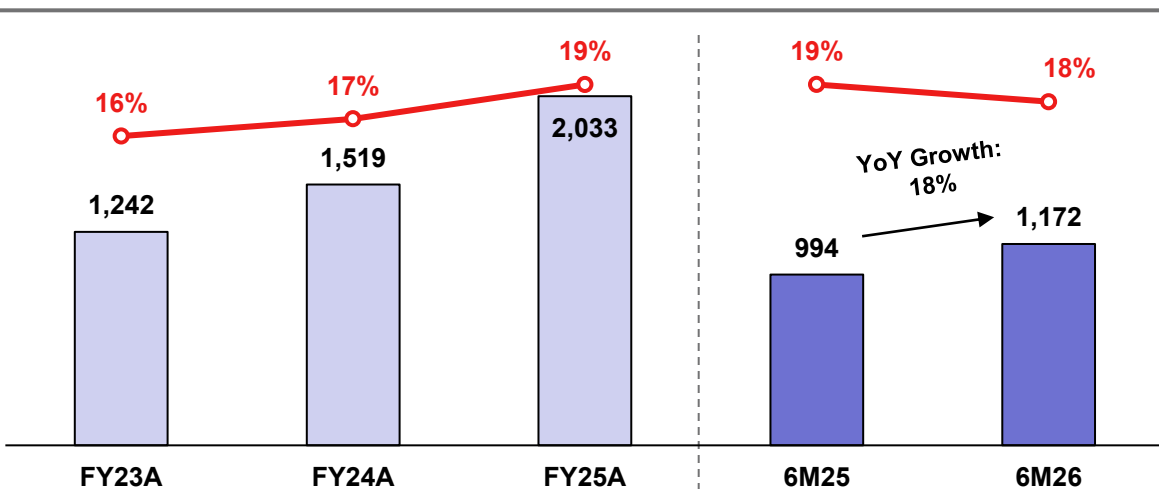
Operating & net profit



Operating Profit & Margin (Rp bn)



Net Profit & Margin (Rp bn)



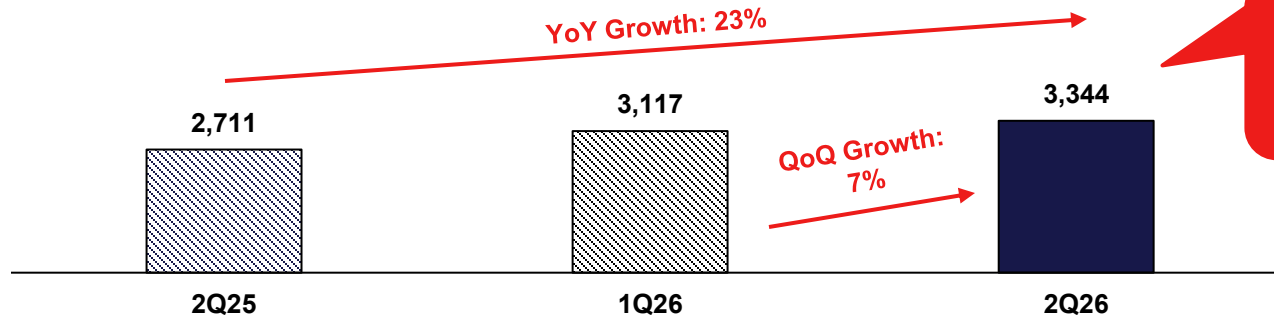
Commentary

- Strong sales growth and resilient margins, despite higher input costs, **drove healthy core operating profits**, while inventory provisions arising from a fire incident temporarily impacted reported operating profitability
- However, **net profit recorded stronger growth**, supported by foreign exchange gains during the quarter

Quarterly performance

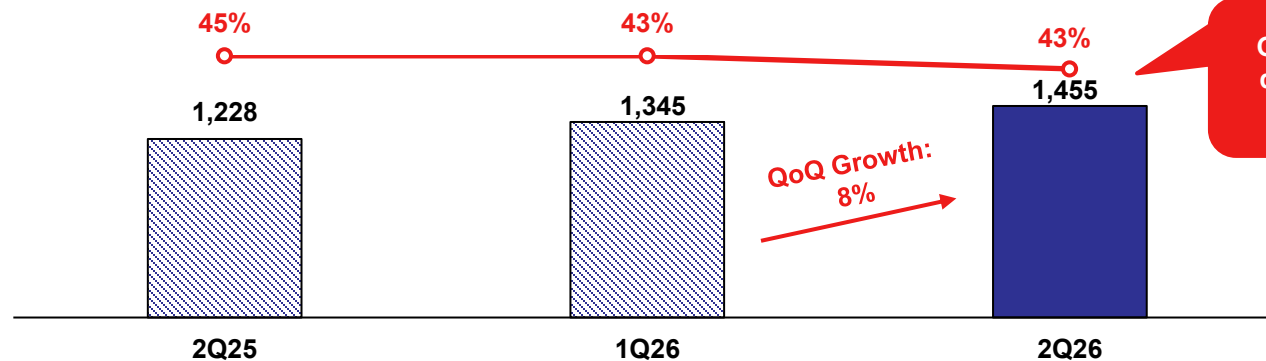


Net Sales



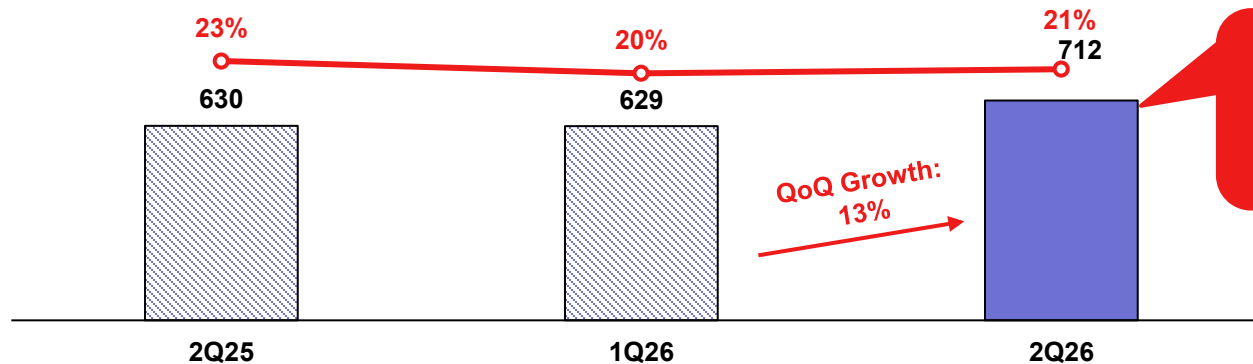
Volume driven growth substantially derived from both dairy and consumer foods

Gross Profit & Margin



Gross margins were flat despite increased input prices

Operating Profit & Margin

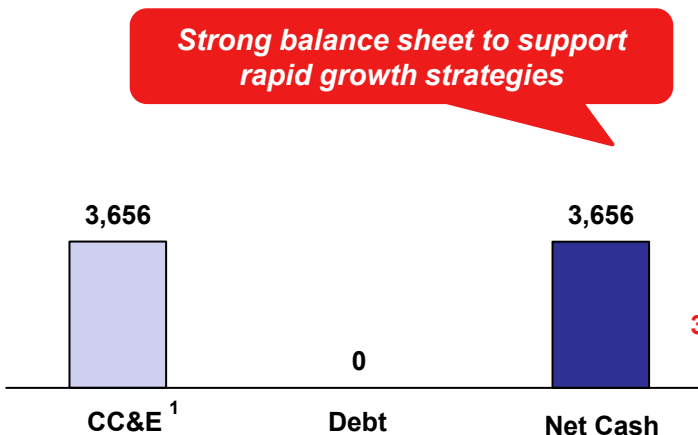


Healthy core operating profits but margins weighed by higher distribution costs

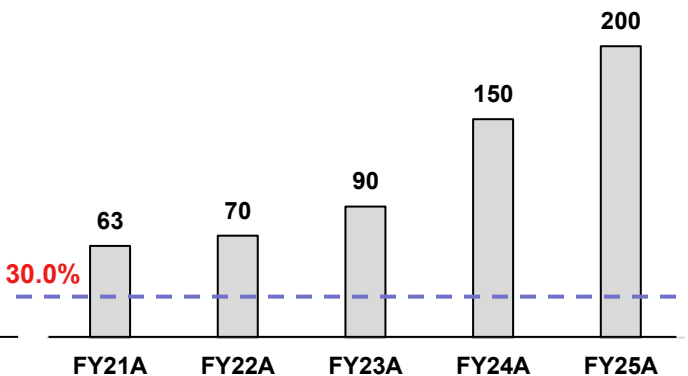
Balance sheet & cash flows



Net Cash (Debt) Position (Rp bn)



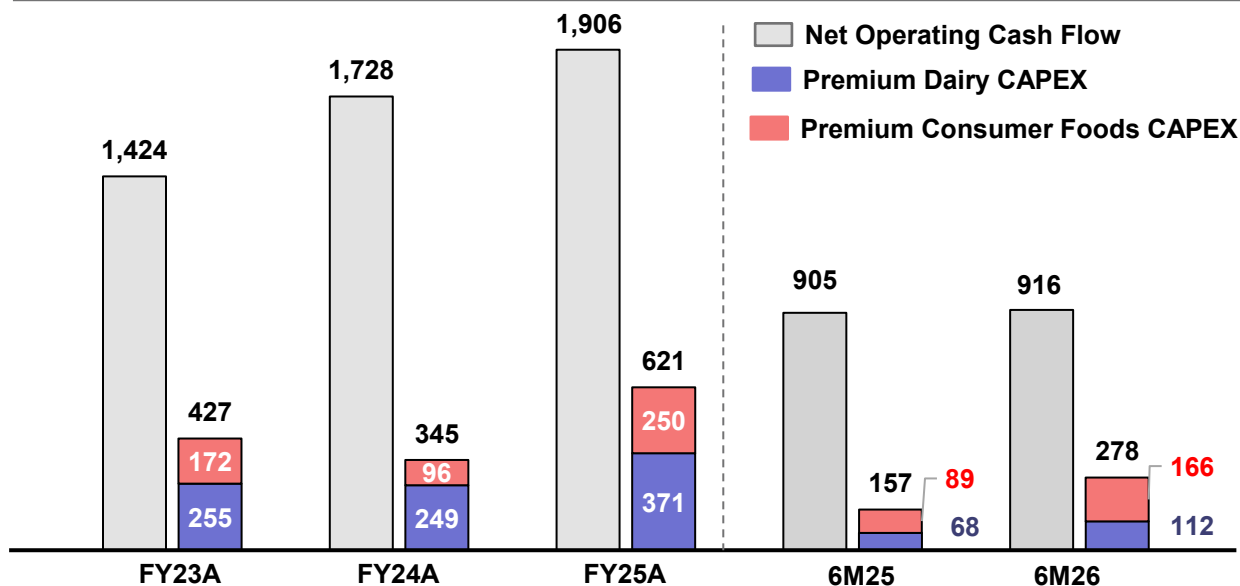
Dividend per Share (Rp)



Commentary

- **Strong net cash position** to continue to drive growth initiatives.
- Well-positioned to **continue delivering healthy dividends to shareholders.**
- Minimum **Dividend Pay Out Ratio target of 30%**

Net Operating Cash Flows vs Capital Expenditure (Rp bn)



Commentary

- Healthy operating cash flows in 6M26 driven by **improvement in working capital days**, from increase in payables and a reduction in receivable days.
- 2026 seeing increase capex cycle following **investments into consumer foods.**

Note: 1) Includes IDR2,418 bn of current and non-current Investment in Marketable Securities (i.e. government bonds).

2 | Operational Performance

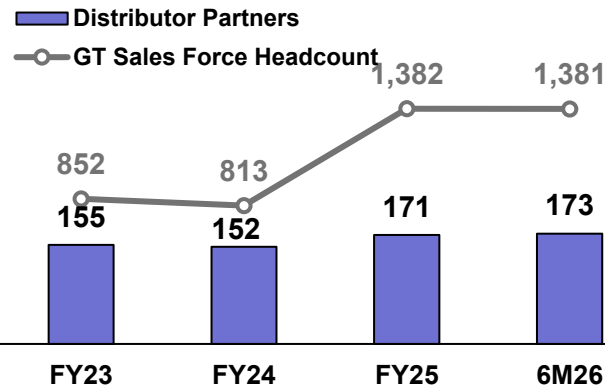


Successful execution of our channel penetration strategies, with an emphasis on improving productivity per MCM agent

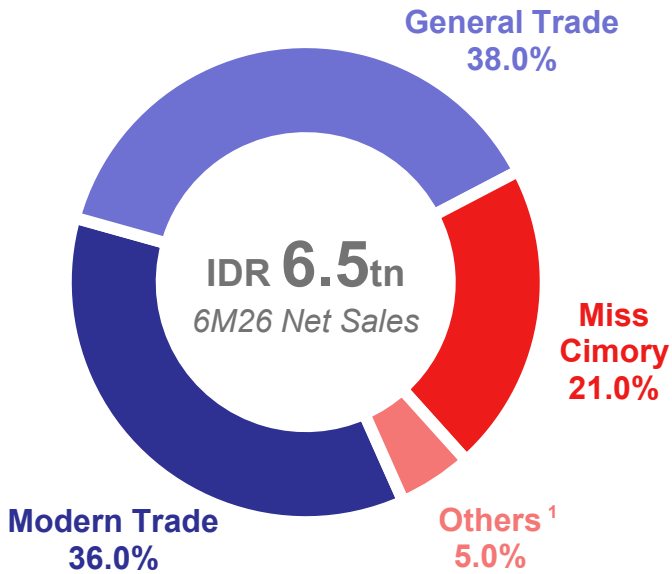
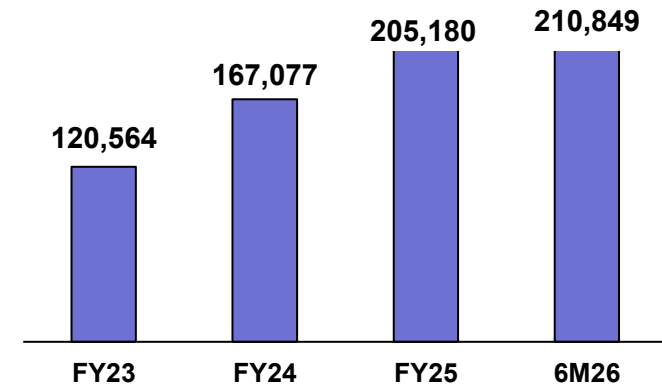


General Trade (“GT”)

Sales Force & Distributor Network

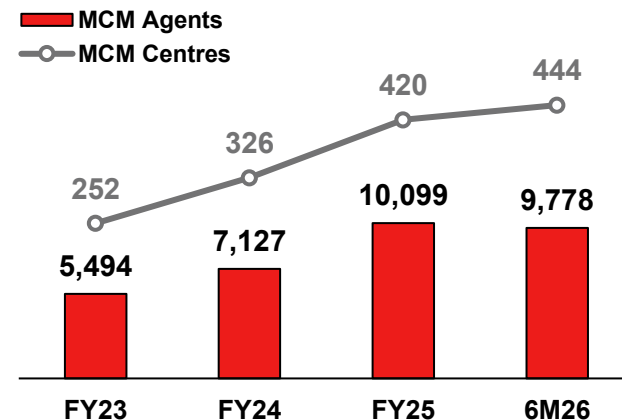


Outlet Footprint



Miss Cimory (“MCM”)

MCM Agents & Centres

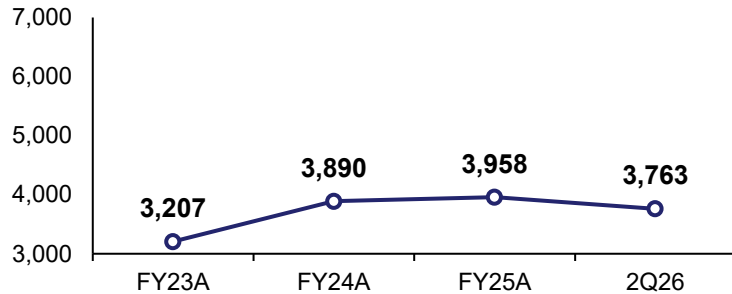


Raw Material Prices



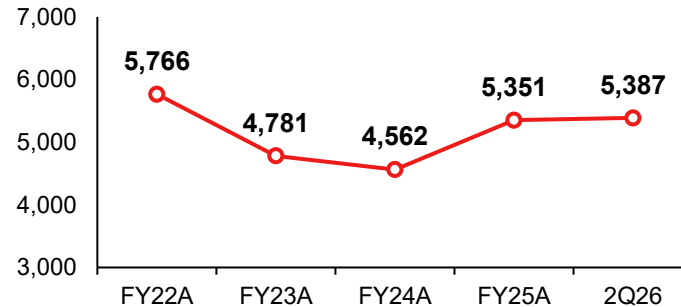
Premium Dairy

Whole Milk Powder Prices (US\$/MT)¹



Premium Consumer Foods

Annual Average Beef Purchase Price (US\$/MT)²



6 months supply of milk powder & raw beef purchased in advance

Exchange Rate (USD / IDR)²

(IDR per USD)



The IDR has trended weaker against the USD since 2023, reflecting external macro pressures.

Driving Channel Growth and New Product Initiatives to Stay Ahead of Shifting Consumer Trends



Channel Growth

Well-positioned to increase our shelf space while continuing to invest heavily across our fast-growing MCM and GT channels



New Product Kanzler Sausage Tom Yum



Flavour Extension Cimory Yogurt Bites Almond & Dates



New Product Kanzler Nyaos Saus Gochujang



Flavour Extension Cimory Eat Milk Matcha



Product Innovation in 1H26

- Launch of Cimory Eat Milk with Matcha Flavor
- Launch of Kanzler Singles Sausage Tom Yum
- Launch of Cimory Yogurt Bites with Almond & Dates Flavor
- Launch of Kanzler Nyaos Gochujang Sauce



Continued Top-Line Growth

PRODUCT LAUNCH



Premium Dairy

Premium Consumer Food



UHT Milk
Flavour Extensions



Yogurt Squeeze
New Product



Yogurt UHT
New Product



UHT Milk
Flavour Extensions



Yogurt Squeeze
Flavour Extensions

2021
2022



Crispy Chicken Nugget
New Product



Chicken Nugget
New Product



Singles Sausage
New Product



Singles Meatball
New Product



UHT Milk
Bigger Size



UHT Milk
Flavour Extensions



Yogurt Stick
New Product



UHT Milk
Flavour Extensions



Yogurt Bites
New Product

2023
2024



Crispy Nugget Stick
New Product



Singles Meatball
Flavour Extensions



Chicken Nugget Stick
New Product



Crispy Nugget Spicy
Flavour Extensions



Singles Sausage
More Affordable Size



Eat Milk
New Product



UHT Milk
More Affordable Size



Yogurt Drink
New Packaging



UHT Milk
Flavour Extensions



Yogurt Drink
No Added Sugar
New Product



Yogurt Stick
Flavour Extensions



UHT Milk
No Added Sugar
New Product

2025



Crispy Nugget
More Affordable Size



Crispy Nugget Stick
More Affordable Size



Singles Meatball
New Product



Chicken Wings Belacan
New Product



Eat Milk
Flavour Extensions



Yogurt Bites
Flavour Extensions

2026



Singles Sausage
New Product



Nyaos
Gochujang Sauce
New Product

Organic Topline Growth

*Volume growth through trialship
and repeatability of consumption*

*Market share gains and category
growth expansion*



*Leverage production facilities
and drive cost efficiencies*

Investment

*Continuous marketing investments
and channel expansion*

3 | Key Takeaways



Key takeaways



1

Strong 6M26 top-line expansion of 26% YoY, driven primarily by volume-based growth.

2

Dairy exhibited exceptional performance of 54% YoY Net Sales growth in 6M26, driven by contributions from all product categories.

3

Stable Gross Profit Margins despite increased raw material prices.

4

Improvements in Operating Cash Flows attributable to improved working capital requirements, coupled with a strong balance sheet to support growth initiatives.

5

Product innovation capabilities puts Cimory in prime position to capitalize on Indonesia's continuing consumption growth story, driven by a rapidly expanding middle class.

1

We have delivered fourth consecutive quarters of strong dairy growth—how sustainable is this momentum heading into 2026?

2

What are the key risks to the 2026 outlook, particularly around input costs, FX volatility, and potential margin pressures?

3

Given a strong quarterly performance amid macro headwinds, what underpins the continued conservative guidance?

